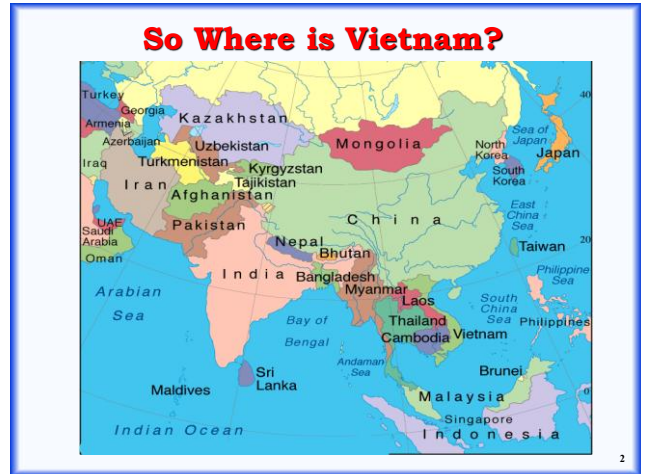


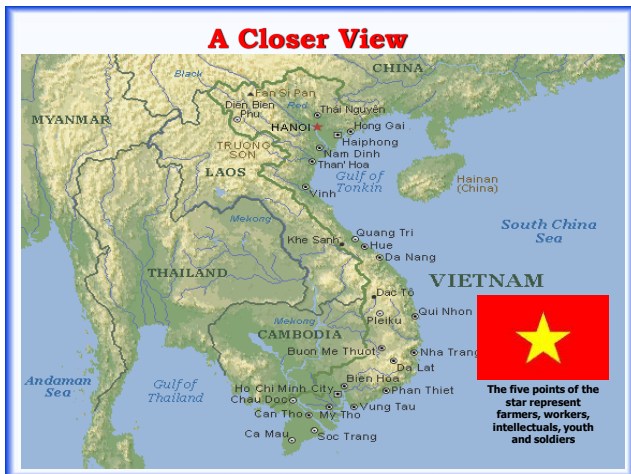
Vietnam Presentation



1



2

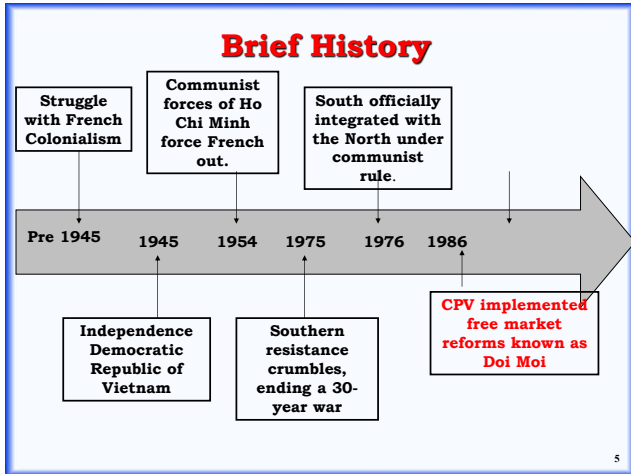


3

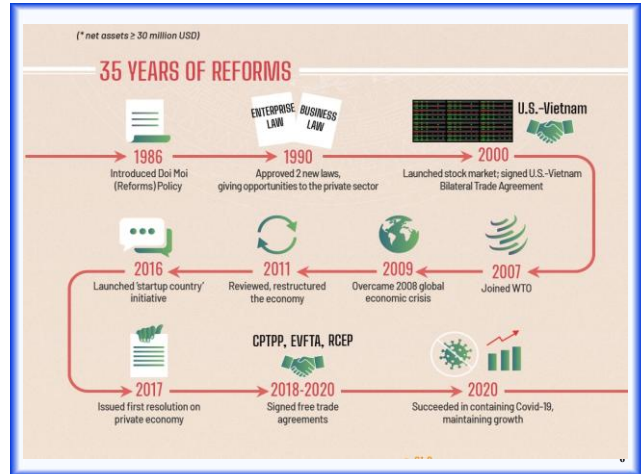


4

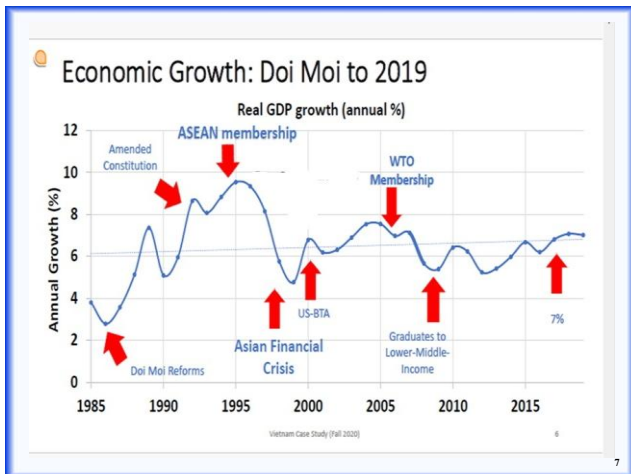
Vietnam Presentation



5



6



7

The Doi Moi Reform Further Examined

- Vietnam has grown rapidly in the last 25 years, but the economy is still at the level of a less developed country.
- Indicators on infrastructure, education, human development index ... range a little above 1/3 of the lowest group in the world.
- Vietnam has commitments on economic integration but the state system, education ... still have more disparities in comparison with other countries in the world.
- After more than thirty-seven years of *doi moi*, Vietnam has established the main elements of a "market-economy with socialist orientation."

A cartoon illustration of a modern city street with various fast-food restaurants like Pizza Hut, McDonald's, and Taco Bell. A speech bubble from a person in the street says: "REMEMBER WHEN THEY WOULD JUST COME IN AND BUY OUR VILLAGES?"

8

Vietnam Presentation



9

Major Economic Indicators

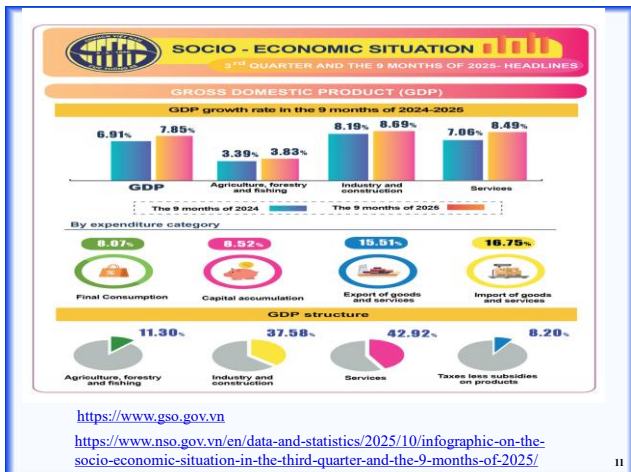
<https://www.imf.org/external/datamapper/profile/VNM>

<http://www.tradingeconomics.com/vietnam/forecast>



10

10



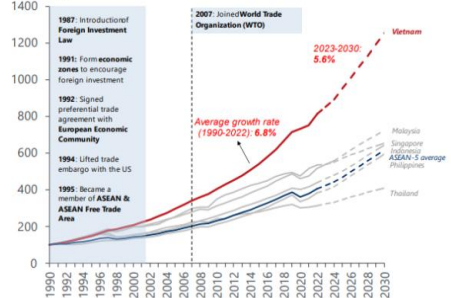
11

11

Chart 1: Vietnam's economic outperformance likely to extend in the medium term

ASEAN-6: GDP growth

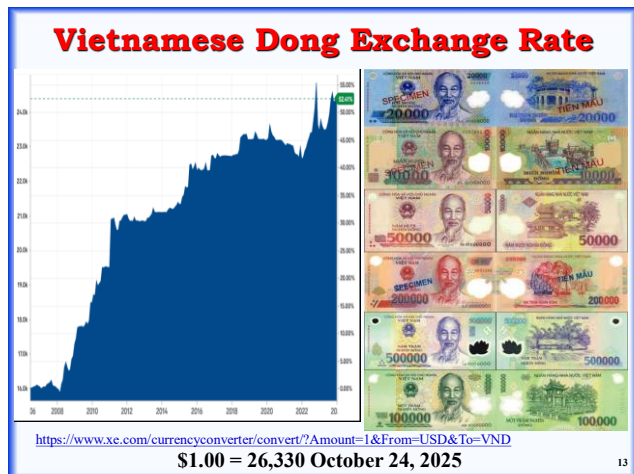
1990=100



12

12

Vietnam Presentation



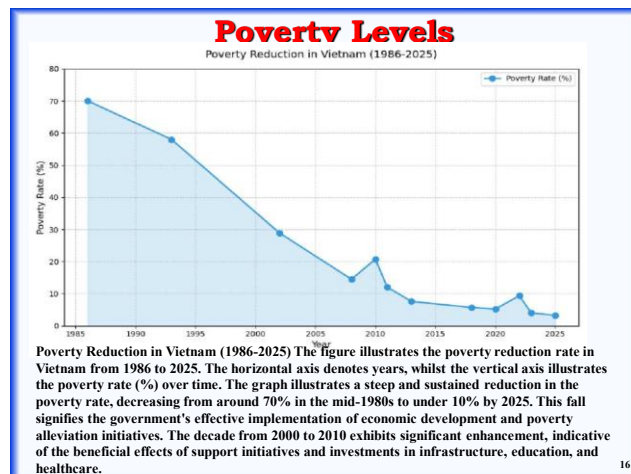
13



14

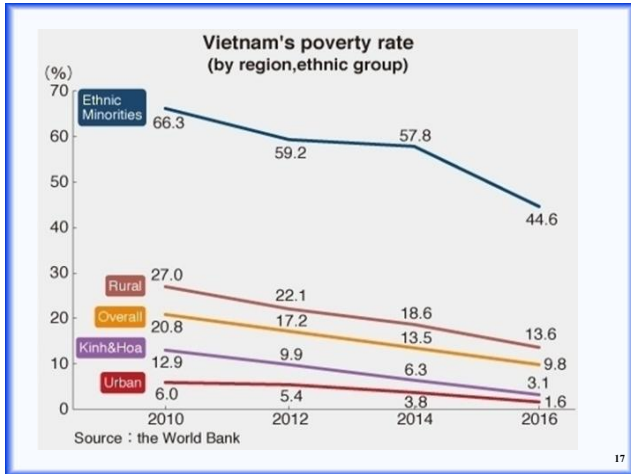


15

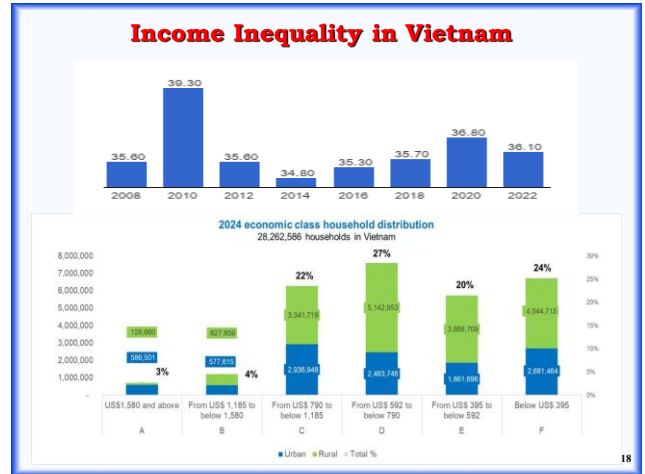


16

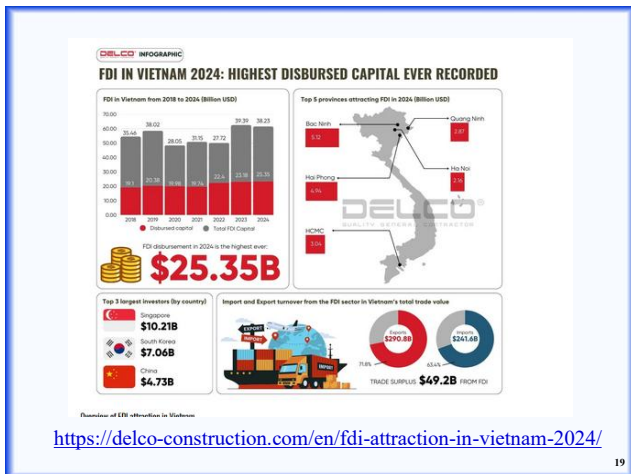
Vietnam Presentation



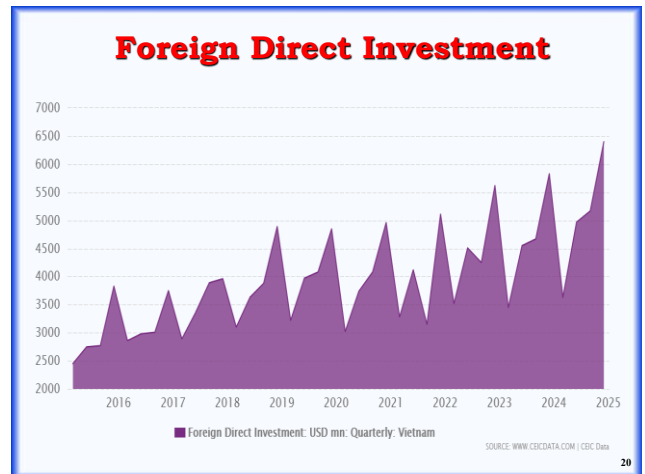
17



18



19

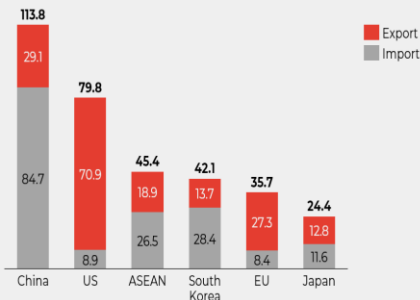


20

Vietnam Presentation

2024 Data

Vietnam Export and Import of Goods to Top Trading Partners (\$ billion)



Source: National Statistics Office of Vietnam

21

Vietnam's Exports

- US is Vietnam's largest export market.
- Textiles and garments, Marine products and footwear.
- Vietnam is now the world's second largest exporter of rice (volume) and coffee.
- Crude oil is also exported.
- Vietnam also generates substantial foreign exchange earnings from foreign tourists and labor exports in which Vietnamese workers work overseas

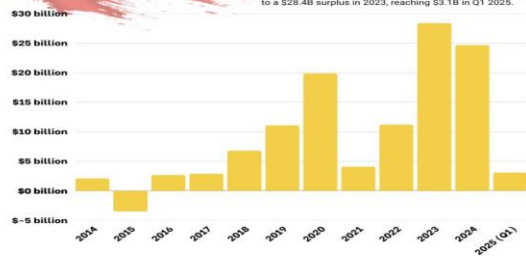


22

22

VIETNAM TRADE BALANCE IN THE LAST 10 YEARS

* Vietnam's trade balance rose from a \$3.5B deficit in 2015 to a \$28.4B surplus in 2023, reaching \$3.1B in Q1 2025.



SOURCE: VIETNAMEXPORTDATA.COM

<https://www.vietnamexportdata.com/blogs/vietnam-trade-balance-2024-25-latest-import-export-data>

23

23

Vietnam's Exports

Exports

- In the last years, Vietnam's exports have doubled as competitive minimum wage and low costs of utilities boosted foreign direct investment in the manufacturing sector. Vietnam main exports are: telephones, mobile phones and parts thereof (21 percent of total shipments) and textiles (12 percent). Others include: computers and electrical products (12 percent); shoes and footwear (7 percent) and machinery, instruments and accessories (6 percent).
- Main export partners are: the United States (19 percent of the total exports), China (16 percent) and Japan (8 percent). Others include: South Korea (7 percent), Hong Kong (4 percent) and Netherlands (3 percent)

Millions of US\$



TRADINGECONOMICS.COM | GENERAL STATISTICS OFFICE OF VIETNAM

24

24

Vietnam Presentation

Vietnam's Imports

Imports

Vietnam main imports are computers, electrical products and parts (18 percent of total imports) and machine, instruments and accessories (16 percent). Others include: telephones, mobile phones and parts thereof (8 percent); textile fabrics (5 percent) and iron and steel (4 percent). Main import partners are China (28 percent of the total imports) and South Korea (22 percent). Others include: Japan (8 percent), Taiwan (6 percent), Thailand (5 percent) and the United States (4 percent).

Millions of US\$



TRADINGECONOMICS.COM | GENERAL STATISTICS OFFICE OF VIETNAM

25



26

Vietnam's Main Competitive Strengths and Weakness

Strengths

- Low-cost labor
- Hard-working labor force
- High productivity in some sectors
- Relatively educated labor force
- Political Stability
- Abundant natural resources
- Overseas Vietnamese 4.5 million population (bringing inward remittances to the country)

Weaknesses

- Corruption
- Pace of reform
- Income disparity
- Education
- Health and Environment: H1N1, previously SARS, Bird Flu
- Indistinct principle and regulation
- Obsolete infrastructure
- Fluctuation of money market and exchange rate
- Lack of upstream industry

27

27

Commonly-known Strengths

- An important domestic market of over 100 million inhabitants
- Young and increasingly well-trained population (70% of the population age between 15 and 64) having potential for high value added jobs
- Perfect location as a hub for South East Asia
- One of the most dynamic economies among the Emerging Asia nations

28

28

Vietnam Presentation

Stable Socio-political Environment

- Since the "Doi Moi" reform policy, the social, political and economic context has rapidly changed. It is mainly characterized by
 - A higher openness of the economy and a gradual move towards regional global integration through a number of bilateral and multilateral trade agreements
 - A multi-dimensional and multi-partner model that enables the country to develop the export-based economy
 - A higher participation of most socio-economic agents/institutions (governmental vs. non-governmental) in the planning, implementation and monitoring of economic policies
 - An encouragement of foreign investment as part of the country's development strategy

http://www.theglobaleconomy.com/rankings/wb_political_stability/

29

29

Ongoing Structural Reforms

- Numerous regulatory reforms to enhance international economic cooperation and to attract external financing
 - Focus on foreign investors: return, risks, legal barriers, Investor protection
 - Prior to joining the WTO, Vietnam has substantially reformed its legal system through revising a number of Laws and Codes:
 - Labor Code, Land Law, Civil Code, Law on Securities, Law on Competition, Enterprise Law, and Investment Law
 - Objective: making the investment environment more stable and transparent as well as to strengthen the enforcement of Laws
- The presence of foreign investors also helped the Vietnam's legal environment more conform to international standards

30

30

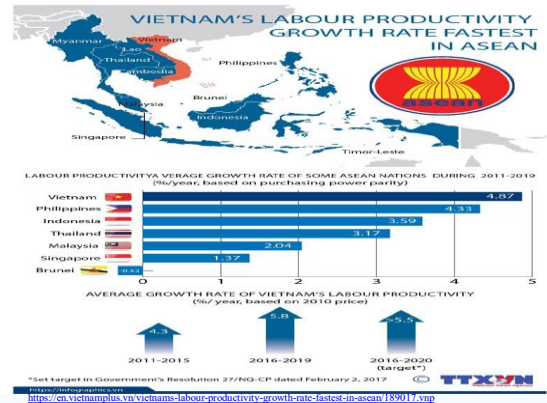
Ongoing Structural Reforms

- Since 1986, Vietnam has embarked a vast program of structural reforms with objectives of turning a centralized economy into a market-based economy with socialist orientation
 - Abolishing agricultural collectives
 - Removing price controls on almost all traded goods and services
 - Encouraging the establishment of private businesses
 - Opening up the domestic market to foreign investment, including foreign-owned enterprises
 - Liberalizing gradually the banking sector so that interest rates are determined according to market conditions
 - Developing and improving the efficiency of the domestic markets for goods/services and for capital (stock/bond markets)

31

31

Labor Productivity Growth and Skills



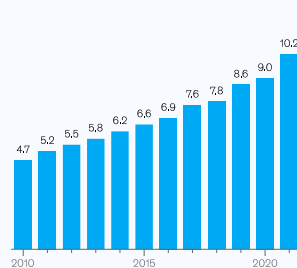
32

32

Vietnam Presentation

While Vietnam's labor productivity has increased, it ranks lower than that of other Asian countries.

Vietnam labor productivity, GDP per hour worked (2017 international \$ at PPP)



*Purchasing power parity.
Source: ILOSTAT data; World Bank data
McKinsey & Company

33

Labor productivity in 2021, GDP per hour worked (2017 international \$ at PPP)



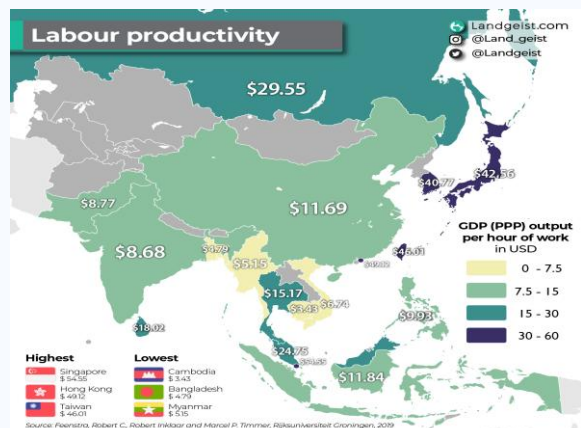
Manufacturing Labor Productivity

12/31/2020 = 100



34

Labour productivity



35

Environmental Problems

• Vietnam is at the beginning of the industrialization process, but environmental damage is already severe:

- deforestation and erosion of soil – leads to flooding etc.
- water pollution due to rapid increase of aquaculture
- abuse of fertilizers, insecticides and herbicides, uncollected solid waste
- industrial pollution in urban regions, increased dust, and alarming increases of toxic gases are widespread.

• Air quality in the cities is poor.



36

Vietnam Presentation

Good Thing it is Not Rush Hour!



37

Health Care System

■ Before 1975, Vietnam succeeded in establishing a three-tier (commune, local, and central) health care system

■ Health care was generally free in all public health care centers, but depending on one's position in the political system, the quality of health care was drastically different.

■ Given the low GDP per capita, the performance of Vietnam's health care system, measured by childhood mortality and life expectancy, has and is relatively good.

■ Between 2000 and 2023, the infant mortality rate declined from 19.1 per thousand to 14 per thousand.

<https://data.worldbank.org/indicator/SP.DYN.IMRT.IN?locations=VN>

■ Accordingly, life expectancy at birth increased from just over 60 (1975) to almost 75 today.

<http://countryeconomy.com/demography/life-expectancy/vietnam>

38

37

38

Health Care System

■ Public hospitals, especially well-known central clinics, are desperately over-crowded; two patients (or even more for children) must share a hospital bed, and family members must take care of the patients and must fight for reasonable service.

■ This imbalance between demand and supply provides fertile soil for bribery and abuse of power by the hospital staff.

■ Illness in Vietnam is one of the major causes of poverty or misery and is one of the most serious concerns of the population.

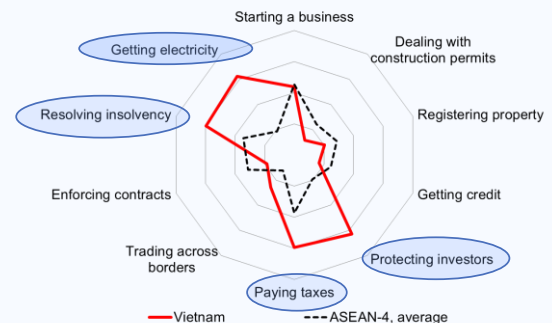


39

39

Longer-term Growth: Getting the Business Climate Right

https://www.state.gov/wp-content/uploads/2025/09/638719_2025-Vietnam-Investment-Climate-Statement.pdf



Adapted from World Bank Presentation

40

40

Vietnam Presentation

Long – Term Growth: Getting SOE Reforms Right

- As of late 2024, Vietnam had 671 state-owned enterprises (SOEs), and government plans suggest that the number will continue to decrease in 2025 due to ongoing restructuring
- **Key developments in Vietnam's SOE sector in 2025:**
 - Continued reduction: Government policy emphasizes equitization and divestment of state capital from non-strategic businesses. This restructuring aims to increase quality and efficiency rather than simply shrinking the sector.
 - Transfer of control: In early 2025, 18 of the largest and most strategic SOEs—including PetroVietnam, Vietnam Airlines, and EVN—were moved under the direct management of the Ministry of Finance.
 - New management law: A new Law on Management of State Capital took effect in July 2025, giving SOE managers more autonomy and business flexibility.
 - Focus on strategic sectors: Despite the overall reduction, SOEs will continue to be a major force in key economic sectors such as energy, telecommunications, and finance.

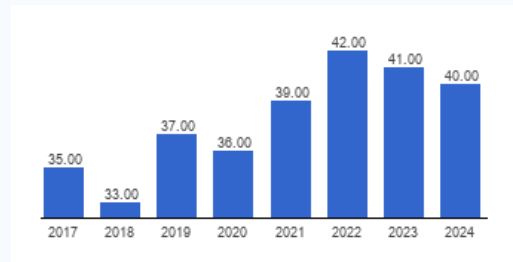
41

Corruption and Growth

- Corruption long seen as a serious problem
- A few troubling cross-country comparisons

<https://www.transparency.org/country/#VNM>

40/100 88/180 in 2025



42

Poverty and Inequality

- Poverty remains concentrated among ethnic minorities. **HOWEVER,**
- Even ethnic minority poverty has improved significantly
- The situations of the 53 ethnic minority groups are diverse
- Observed pathways out of poverty for ethnic minorities are similar to rest of population

Adapted from World Bank Presentation

43

A Synthesis of Overall Performance

- Vietnam has been recognized as one of Asia's great success stories in terms of economic and social development over the last 20 years
 - Vietnam economy has a robust and steady growth since 1990 (average growth rate of over 6% since 2000). China is the only Asian country that performed better
 - The growth is relatively balanced, with industry and services sectors contributing about 40% each to GDP
 - Trade openness and integration with the region and world has substantially increased (163.67% of GDP)
 - Vietnam is among the most attractive countries in terms of external financing (FDI and portfolio equity)
 - There is a certain level of resilience as extreme shocks (recent crises have not caused serious effects on economic and investment activity (good management of economic and financial openness))

44

Vietnam Presentation

Prospects

We will refer to World Bank (2023) [Recent Developments and Prospects](#)

- Regardless of impressive achievements in economic growth and poverty reduction, Vietnam still has a long way to achieve its growth targets.
- Question as to whether Vietnam can overcome the "middle-income trap" and reach the level of high-income economy.
- The state in Vietnam is not immune to corruption, conflict of interests and abuse of power.
- Transparency, openness, inclusive development have to be implemented.
- If Vietnam continues its reform efforts, build-ups the right policies and appropriate institutions, Vietnam can overcome these obstacles and achieve the long desired targets.

45

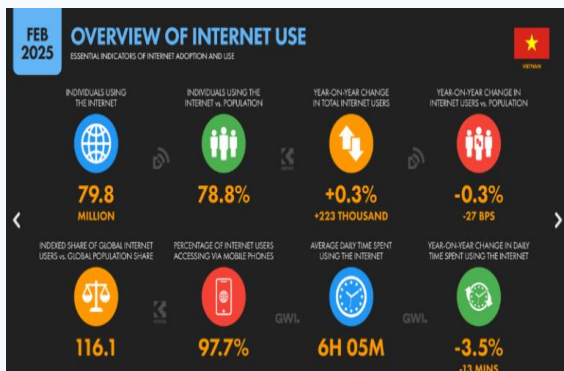
45

Economic Integration is Not Without Risk

- Advantages
 - A greater market for goods and services
 - Companies will have better access to international capital markets for external financing
 - Reduced cost of capital and international risk sharing
 - Technology transfer (cleaner technology for a sustainable development)
- Risks
 - Vietnam companies may not be ready for dealing with challenges
 - Vietnam has a low competitiveness level (labor-intensive economy), while main trading partners are productivity-driven economy (Chile, Mexico), or innovation-based economy (US, Canada, Japan, Singapore, Malaysia, Australia, New Zealand)
 - Exports of low value added products

46

46



<https://globalcio.com/longread/Digital-Strategies-of-Vietnam0/>

47

47

VIETNAM IS A COUNTRY, NOT A WAR

- Vietnam has made remarkable progress over the past two decades in its transition to a market economy
- Vietnam is a nation at peace concerned with improving the living standard of its people.
- Discussion of Vietnam should focus on the positive developments of the last twenty years as it is an important study of economic development, transition economics and institutional change.



48

48

Vietnam Presentation



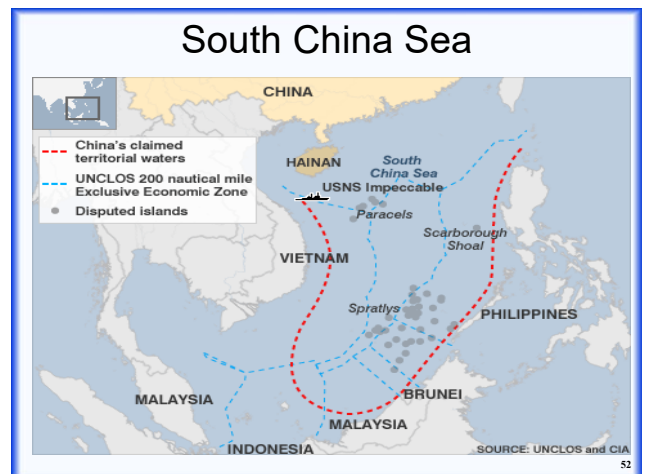
49



50

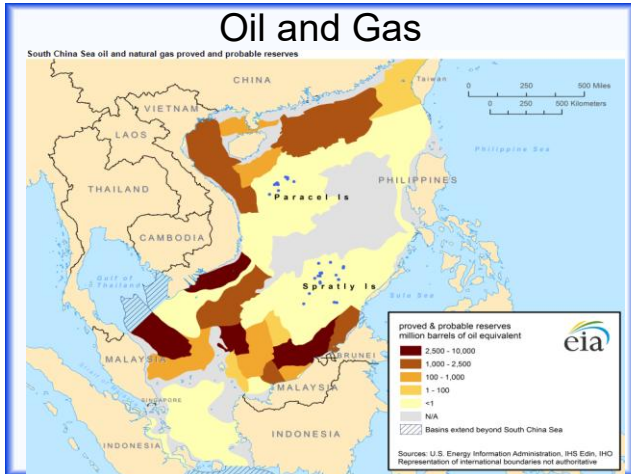


51



52

Vietnam Presentation



53



54



55



56